

# **Chips & Capital:** The Investment Landscape of Indian **Semiconductors**

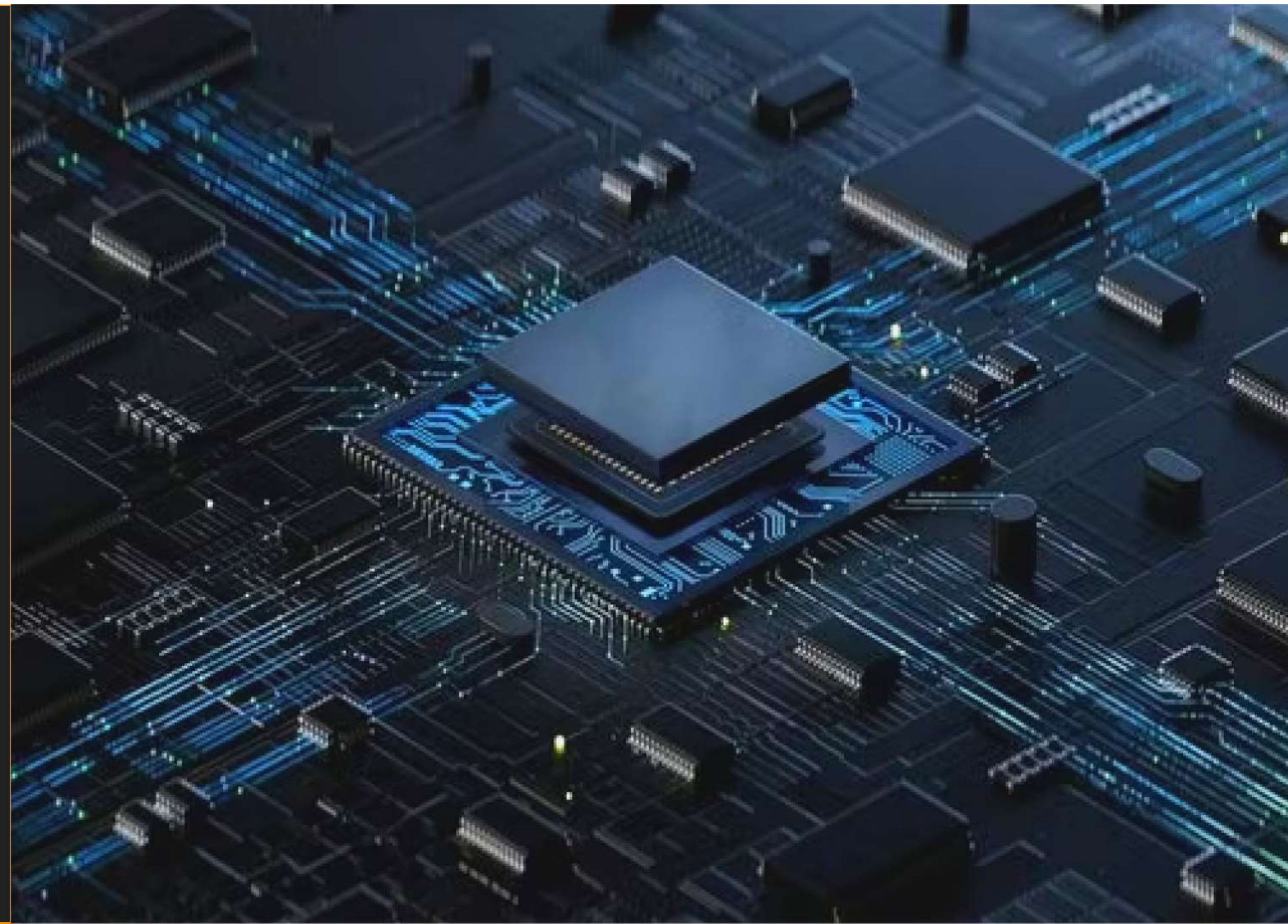
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# Why Semiconductors Matter?

Imagine waking up one day and your phone, laptop, or even your car **stops working!**  
This is what happens if semiconductors disappear

Without semiconductors, **no electronic device** would function!

## What is a Semiconductor?

A **semiconductor** is a **material** that is used to **make chips**

The most common semiconductor material is **Silicon (Si)**

## What Makes a Material “Semiconductor”

### Conductors

Electricity flows easily

**Example: Copper**  
(used in wires)

### Insulators

Electricity does NOT flow

**Example: Rubber**  
(used in coatings)

### Semiconductors

Can conduct electricity in some situations but block it in others

**Example: Silicon, Germanium**

As the name suggests : Semi = Not Always | Conductor = Allows Electricity to Pass  
So, a **semiconductor is a material that can act like a conductor (allowing electricity) when needed and like an insulator (blocking electricity) when not needed**

# Decoding Semiconductors: The Brains Behind Modern Tech

## Addressing fundamental questions about Semiconductors

**What materials are semiconductors made of?**

Some elements are semiconductors by themselves, or they can be mixed with another element to become semiconductors

Semiconductors are classified into elemental (e.g., silicon, diamond) and compound (e.g., gallium nitride, gallium arsenide, silicon carbide) types, depending on their composition

**What do semiconductors have to do with computers?**

**Everything.** No computer can function without the semiconductor (device) in it

Computers process and store data as **binary digits (0s and 1s)**, represented by **voltages**. These voltages are controlled by **transistors and diodes**, which are built using **semiconductors**.

**What is Moore's Law and how does it relate to semiconductors?**

Moore's Law is an observation (not a law!) that states **the number of transistors** (made of semiconductors) **on a chip doubles every two years, increasing computing power.**

Moore's Law is nearing its limit as shrinking transistors further becomes increasingly difficult

**Fun Perspective:** If semiconductor engineers had slowed down, Moore's Law might not have come true—but the industry's relentless pursuit of efficiency made it a self-fulfilling prophecy

**Why have there been concerns about semiconductor shortage?**

A shortage occurs when **supply falls short of demand**. Rapid growth in **AI, EVs, 5G, and consumer electronics** outpaced semiconductor production.

Efforts like **onshoring fabs**—building semiconductor manufacturing plants within national borders (**US CHIPS Act, India's Semicon Program**) aim to reduce future shortages.



# Semiconductor Manufacturing Process

Outlined below are key steps in chip making using Apple as an example

## 01 Silicon Wafer Production

*(Turning Sand into Silicon Wafers)*

Pure silicon extracted from sand & shaped into ultra-thin wafers

Apple's A17 chip uses 3nm wafers from TSMC for high efficiency

## 02 Deposition

*(Laying the Atomic Foundations)*

Thin layers of materials (silicon dioxide, metals) are added

This forms the base for transistors and circuits

## 03 Photolithography

*(Printing Trillions of Transistors)*

EUV Lithography projects Apple's chip design onto the wafer

Uses ultraviolet light to achieve nanometer-scale precision

## 04 Etching

*(Carving the Circuit Pathways)*

Removes unwanted material, leaving microscopic pathways for electrons

Essential for Apple's high-speed chip performance

## 05 Ion Implantation

*(Supercharging Transistors with Ions)*

Boron & phosphorus ions are embedded to create electrical properties

This ensures efficient power & performance balance

## 06 Annealing

*(Baking the Chip to Perfection)*

Wafers are heated to fix crystal defects, improving chip efficiency

Critical for Apple's power-efficient chip design

## 07 Layering & Metallization

*(Building the Neural Pathways)*

Multiple layers of circuits are stacked & connected using copper interconnects

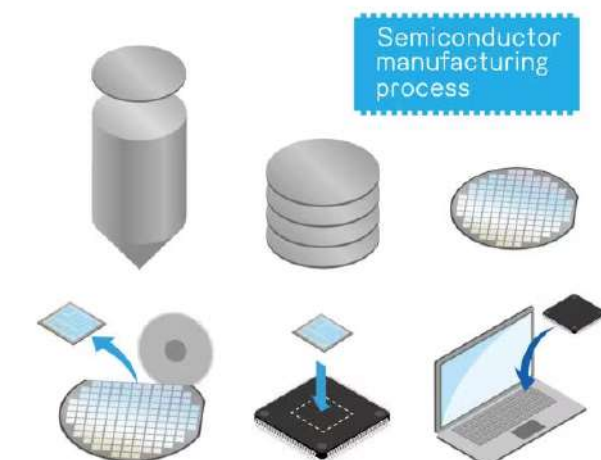
Enables the seamless data flow in Apple's processors

## 08 Testing & Packaging

*(Only the Best Make the Cut)*

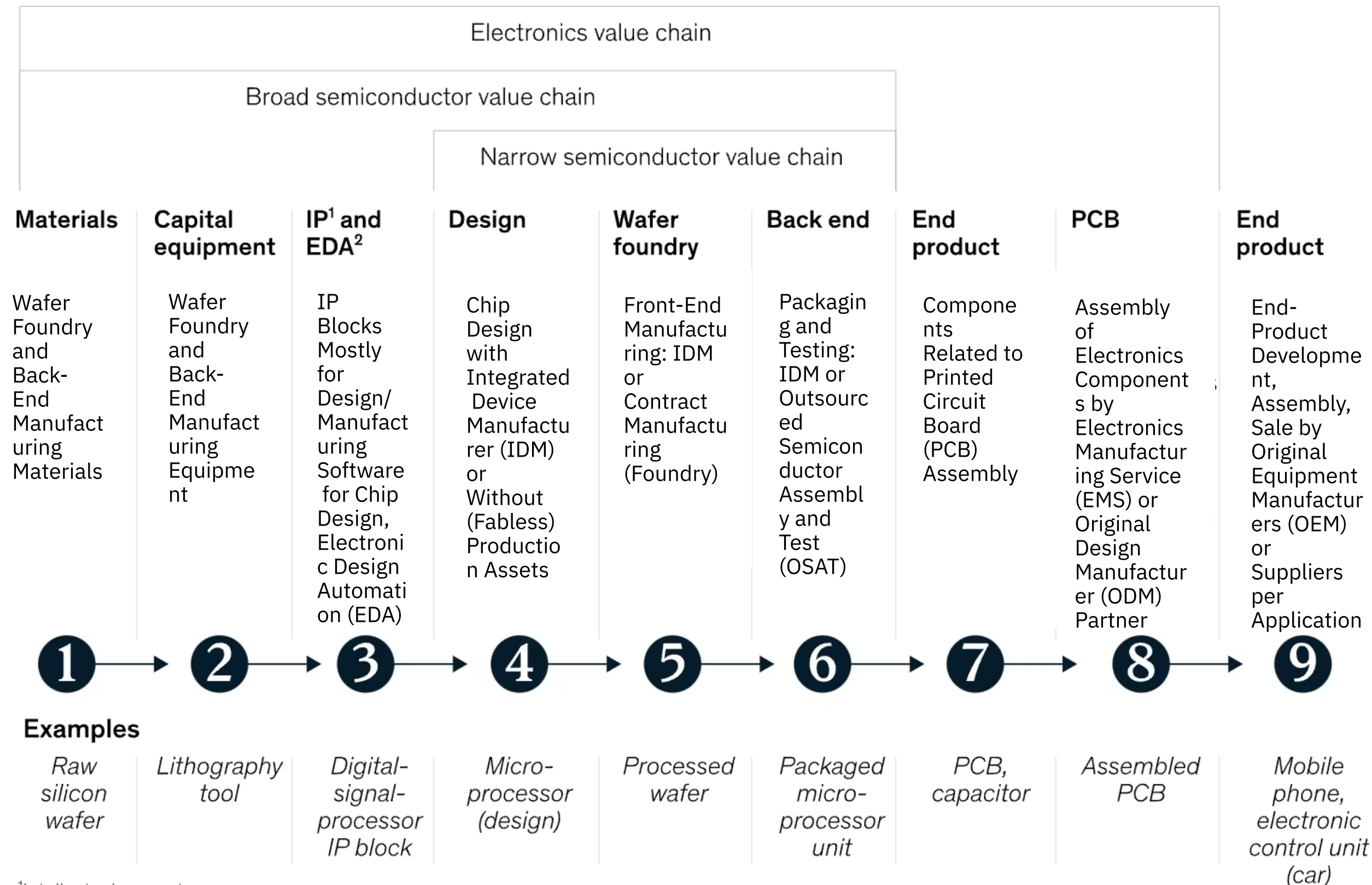
Chips undergo rigorous testing, with defective ones discarded

Final chips are packaged & ready for iPhones, iPads, and Macs





# Semiconductor Value Chain



Semiconductors, the **world's fourth-most-traded product**, have one of the most **complex and globally dispersed** value chains.

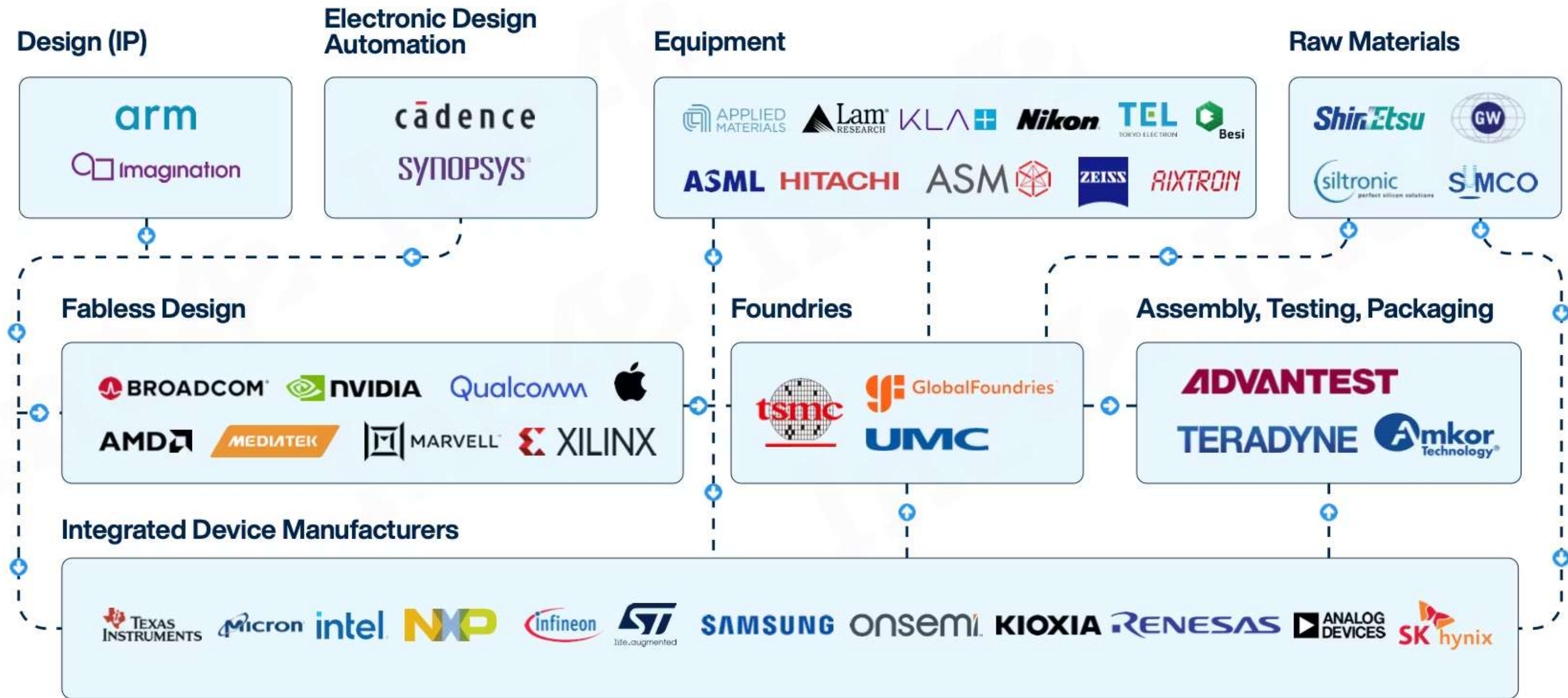
The production process spans **multiple stages**, from raw material procurement to **end-product manufacturing**, involving diverse players across different geographies.

<sup>1</sup>Intellectual property.

<sup>2</sup>Electronic-design automation.



# Key Players in the Semiconductor Value Chain



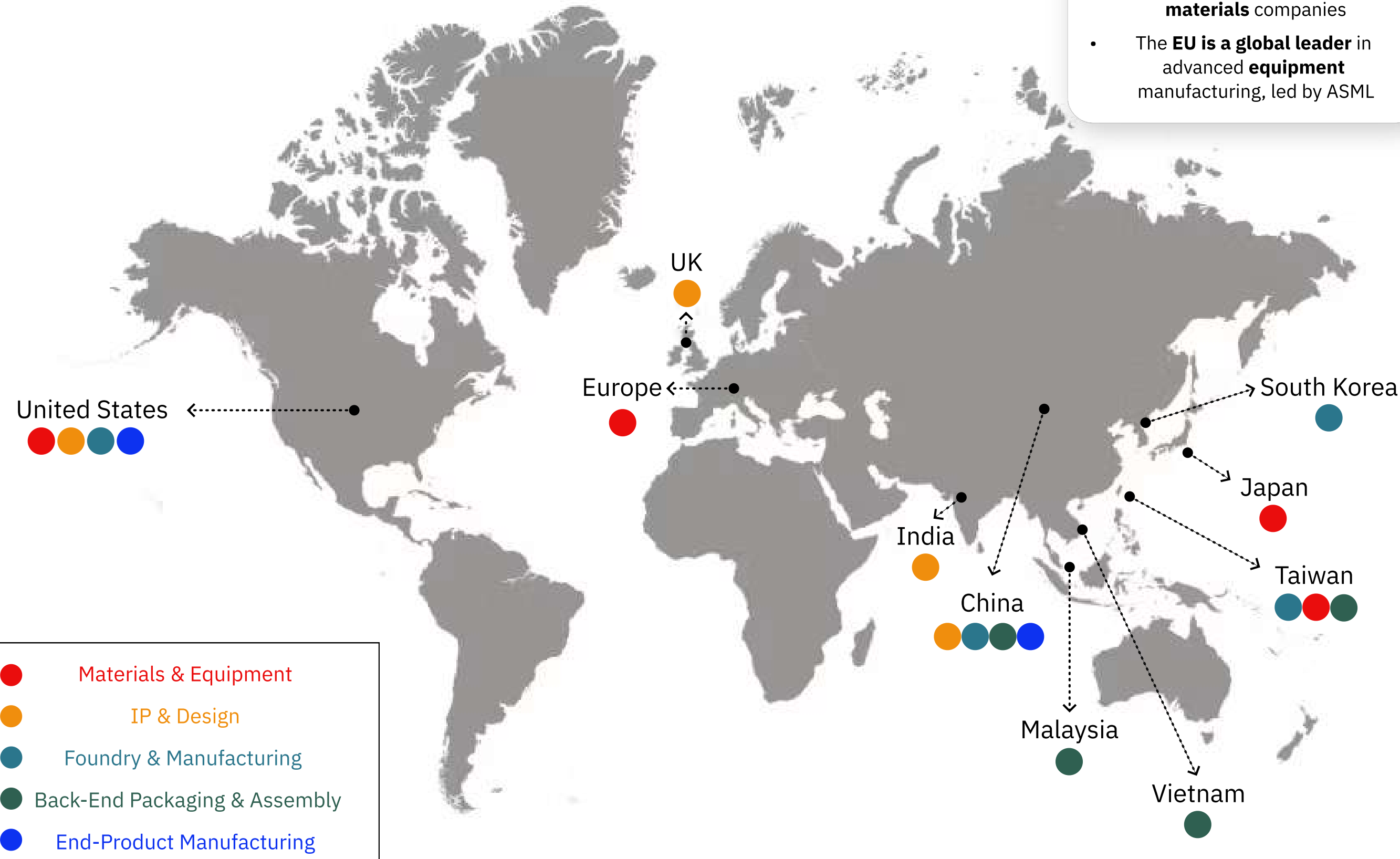
**Design (IP)** Provides core chip designs  
**EDA** Enables chip design & simulation  
**Raw Materials** Supplies wafers & chemicals

**IDM** Designs & manufactures in-house  
**Equipment** Provides chip-making tools  
**Fabless Design** Designs chips, outsources manufacturing

**Foundries** Fabricates semiconductor wafers  
**Assembly, Testing, Packaging** Packages & tests chips

# Global Semiconductor Hubs: Key Players

## Across the Value Chain



**Materials & Equipment**

- **Japan** is home to many leading **materials** companies
- The **EU** is a **global leader** in advanced **equipment** manufacturing, led by ASML

**IP & Design**

- **US** leads in **semiconductor design**, with US-headquartered companies holding 51% of the design market
- **ARM (UK)** dominates **chip architecture licensing**
- **India** contributes significantly to chip design, possessing nearly **20% of the global design workforce**

**Foundry & Manufacturing**

- **Taiwan (TSMC)** produces over 50% of the world's chips and over 90% of advanced (below 10nm) chips
- The **EU** is a **global leader** in advanced **equipment** manufacturing, led by ASML

**Back-End Packaging & Assembly**

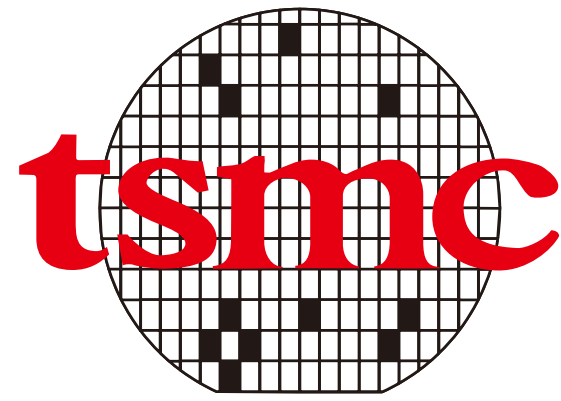
- Packaging, testing, and assembly are labor-intensive and largely handled in **Southeast Asia**
- **China** dominates this stage, together with Taiwan hosts nearly 60% of global ATP capacity

**End-Product Manufacturing**

- Packaging, testing, and assembly are labor-intensive and largely handled in **Southeast Asia**
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# Movers & Shakers in Semiconductor **Wealth Creation**



Grew from a contract foundry to a trillion-dollar company, enabling fabless giants like Apple, NVIDIA

**Market Cap - \$916.6Bn**



Transitioned from gaming GPUs to AI powerhouse, becoming a \$2T+ market cap leader

**Market Cap - \$2.8Tn**

The Mediatek logo features the word 'MEDIATEK' in a bold, white, uppercase sans-serif font. The text is set against a dark orange, trapezoidal background that tapers to the right.

**MEDIATEK**

Taiwan's fabless giant, competing with Qualcomm in mid-range smartphones

**Market Cap - \$71.7Bn**

The ASML logo is the word 'ASML' in a very large, bold, blue, uppercase sans-serif font.

**ASML**

Monopoly over EUV lithography, critical to advanced chipmaking

**Market Cap - \$286.3Bn**

# Understanding Manufacturing Models: What's Right for Indian Startups?

## STRENGTHS

<b>OEM</b> (Original Equipment Manufacturer)	Owns the semiconductor product design & branding but often outsources fabrication to a foundry	Qualcomm (Snapdragon), AMD (Ryzen)
<b>ODM</b> (Original Design Manufacturer)	Designs & manufactures semiconductors that other brands customize & sell under their own name	MediaTek (chipsets for smartphones & IoT), Novatek
<b>EMS</b> (Electronics Manufacturing Services)	Provides end-to-end electronics assembly & testing, including chip integration into devices	Foxconn, Jabil (Chip assembly & packaging)
<b>CEM</b> (Contract Electronics Manufacturer)	Focuses on semiconductor assembly, PCB mounting & chip-on-board manufacturing	Wistron, Pegatron
<b>CMO</b> (Contract Manufacturing Organization)	Purely provides semiconductor fabrication services, often working with fabless OEMs & chip designers	TSMC, GlobalFoundries

### ✓ Strong Semiconductor Design Talent

India contributes ~20% of the world's chip design workforce

### ✓ Growing OSAT & ATMP Ecosystem

Companies like Tata, Micron, and Kaynes, are investing in advanced chip packaging & testing

### ✓ Government Incentives

India has launched PLI & DLI schemes to boost domestic chip design & manufacturing

## CHALLENGES

### ✗ Lack of Advanced Foundries

India lacks cutting-edge semiconductor fabs (TSMC, Samsung dominate)

### ✗ Supply Chain Dependencies

Heavy reliance on imports for wafers, photomasks, specialty gases & chemicals

### ✗ Capital-Intensive Industry

Semiconductor fabs require multi-billion-dollar investments

**For Indian startups,** focusing on a **fabless chip design model (OEM/ODM)** is the **most viable & scalable** path. With government support & a **strong design talent pool**, India can **develop a robust semiconductor IP & design ecosystem** before scaling to **manufacturing partnerships in OSAT & ATMP**



# What's Driving Semiconductor **Demand?** (1/2)



## **Industrial & Automation**

Growing adoption of robotics, smart manufacturing, and IoT is driving demand for semiconductors, enabling precision control and real-time monitoring



## **Telecom & 5G**

Expansion of 5G networks and high-speed connectivity fuels demand for secure, efficient semiconductor solutions



## **Automotive & EVs**

Growth of electric vehicles (EVs) and ADAS requires advanced chips for safety, performance, and automation



## **Consumer Electronics**

Growing popularity of consumer devices such as smartphones, tablets, and gaming consoles drives the demand for semiconductors



# What's Driving Semiconductor **Demand?** (2/2)



## Generative AI & Computing

The rapid rise of generative AI (GenAI) and computing is driving an unprecedented surge in semiconductor demand, pushing the industry to develop more powerful and efficient chips



- 1. Surging Computational Needs**  
AI models like ChatGPT and Sora are fueling **exponential growth** in computational power, creating a new **S-curve** for semiconductor advancements
- 2. Diverse Market Applications**  
GenAI demand is split, with **70% from B2C** applications and **30% from B2B**, spanning both compute-intensive training
- 3. Data Center Expansion**  
Tech leaders are making massive investments in data centers and semiconductor fabs to support AI-driven workloads
- 4. Advanced Chip Requirements**  
AI acceleration is increasing demand for logic chips (CPUs, GPUs, AI accelerators), high-bandwidth memory (HBM, DDR), NAND storage, power semiconductors, and optical transceivers

# Geopolitics in Semiconductors: The New Tech Battleground

**Semiconductors tiny chips that power everything from smartphones to fighter jets — are at the heart of global geopolitics.** Countries and companies are fighting for dominance in this critical technology because control over semiconductors means control over the future of artificial intelligence, 5G, defense systems, and advanced computing

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## Global Semiconductor Powerhouses

### **United States**

Design & advanced R&D

### **Taiwan**

Cutting-edge manufacturing

### **China**

Largest consumer, but lags in advanced chipmaking

### **South Korea**

Memory chip dominance

### **Japan & Europe**

Critical materials & equipment

2

## The US-China Tech War

**Export Bans:** US bans China from accessing advanced chips & chip-making tools

**China's Response:** Investing billions but struggles with cutting-edge fabrication

**Tech Alliances:** US, Japan, South Korea, Netherlands work to limit China's access

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## Taiwan: The Semiconductor Flashpoint

**TSMC produces ~90%** of the world's most advanced chips

**China's Interest:** Taiwan's semiconductor dominance is a strategic reason for tensions

**US Response:** Strengthening military ties with Taiwan to protect chip supply chains

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## Fragile Supply Chains & Self-Sufficiency Push

**Global Risks:** Trade wars, conflicts threaten supply chains.

### **Policy Moves:**

 **CHIPS Act** – \$52B investment in US chip manufacturing

 **EU Chips Act** – Aims for 20% of global chip production by 2030.

 **India's Play:** Incentives to attract semiconductor manufacturing.

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## Future: Tech Decoupling & Alliances

### **US & Allies:**

“Chip 4” (US, Taiwan, Japan, South Korea) to control semiconductor tech

### **China's Strategy:**

Self-reliance, aggressive R&D investment

### **The Next Decade:**

**A race for semiconductor independence will reshape geopolitics**

# India's Semiconductor Moment: The Opportunity Unfolding



**\$150Bn+**

Total Market Opportunity for Semiconductors in India  
by 2030



**\$21Bn+**

AI Semiconductor Market Opportunity in India  
by 2030



**50%**

of Semiconductor Manufacturing Cost Setup to be  
Fulfilled by the Central Government



**100+**

Semiconductor Startups in India



**Two-Third\***

of Indian Semiconductor Startups Operate out of  
Bengaluru



**20%**

of Global Semiconductor Integrated Circuit (IC) Design  
Workforce is from India

\*This is an approximate value, the exact share of Bengaluru in total semiconductor startups is about 64%



# India's Semiconductor Moment: Can It Build the Next Chip Powerhouse?

<p><b>Government Policy: A Strategic Push</b></p>	<p><b>India Semiconductor Mission (ISM):</b> Launched with a \$10Bn incentive package to attract global players and develop domestic capabilities</p>	<p><b>Design-Linked Incentive (DLI) Scheme:</b> Encourages innovation in chip design by supporting startups like Saankhya Labs and Sensesemi Technologies</p>	<p><b>Ecosystem Development:</b> Focus on supply chain localization (chemicals, gases, equipment) and leveraging design expertise</p>	<p><b>State-Level Support:</b> Gujarat emerging as a hub due to proactive policies and robust infrastructure</p>
<p><b>Underlying Trends: Driving Demand</b></p>	<p><b>Accelerating demand for electronics and semiconductors</b> in India is driven by rising incomes, increasing digital adoption, and a large domestic market projected to reach <b>\$110Bn by FY30</b></p>		<p>The transformation of the automotive industry towards <b>Electric Vehicles (EVs) and autonomous driving is leading to a surge in semiconductor demand</b></p>	<p><b>Surge in Design Startups:</b> India now has <b>100+ semiconductor design startups</b>, growing <b>2.4x since 2014</b>, with continued momentum expected.</p>
<p><b>Key Enablers for India's Semiconductor Ambition</b></p>	<p><b>Participation of Large Corporates:</b> The entry of large Indian conglomerates like Tata Group into semiconductor manufacturing provides momentum and scale</p>	<p><b>China +1: India's Strategic Positioning</b></p>	<p><b>Geopolitical considerations and concerns about supply chain vulnerabilities in East Asia</b> are prompting companies and policymakers to actively seek alternative manufacturing locations like India</p>	

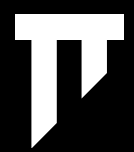










# India's Semiconductor Moment:

With \$18 billion invested across **five projects**,  
India's semiconductor ambitions are taking shape

Company	Investment	Type	Location	Exp. Completion
<b>Tata Electronics (with PSMC, Taiwan)</b>	\$11Bn	Foundry	Dholera, Gujarat	By 2026
<b>Tata Electronics</b>	\$3.3Bn	OSAT (Outsourced Semiconductor Assembly and Test)	Morigaon, Assam	Phase 1 in 2025
<b>Micron Technology</b>	\$2.8Bn	ATMP (Assembly, Testing, Marking, and Packaging)	Sanand, Gujarat	Phase 1 in 2025
<b>CG Power (With Renesas, Japan and Stars Microelectronics, Thailand)</b>	\$0.9Bn	OSAT	Sanand, Gujarat	Mini factory in 2026-27 and main facility by 2027-28
<b>Kaynes (with Globetronics, Malaysia and Aptos, Taiwan)</b>	\$0.4Bn	OSAT	Sanand, Gujarat	Expected to start operations by 4QFY26

# India's Emerging Semiconductor Innovators



<b>Incorporated In</b>	2019	2018	2021	2017	2007
<b>Location</b>	Bengaluru	Chennai	Chennai	Bengaluru	Bengaluru
<b>Target Industry</b>	Telecommunication, Drone, Power Electronics	Automotive, Storage, Security, Edge AI	Security, Smart Watch, Thermal Printer, Biometric Module	Automotive, Telecommunication, Consumer Electronics	Satellite and 5G communications
<b>Description</b>	Specialising in GaN materials and electronic components for radio-frequency applications	Processor design company, is revolutionising industries with its innovative RISC-V-based solutions.	Mindgrove designs, scalable, and reliable System-on-Chips (SoCS) in India	Cienra is an end-to-end semiconductor solutions provider specialising in VLSI, ASIC, FPGA, and system-on-chip (SoC) design	India's earliest fabless semiconductor companies and has pioneered innovations in satellite communication and 5G new Radio
<b>Funding</b>	\$4.87Mn	\$3Mn	\$10.4Mn	NA (Acquired)	\$27.9Mn (Acquired)
<b>Investors</b>	 3One4  Zephyr Peacock	  	   		



# Key Enablers of Semiconductor Ecosystem in India

The current semiconductor ecosystem in India is largely dominated by global MNCs and Indian corporates

## Startups

## Global MNCs & Indian Corporates

### AI Semiconductor



### Consumer Electronics



### Industrial Automation



### Automotive & Autonomous Vehicles



### Telecom & Wireless Communication



# Funding Landscape for Indian Companies

<b>\$879Mn</b> Total Investments across Stages	<b>Seed &amp; Series A</b> Most Funding Rounds	<b>62 Acquisitions</b> Between 2018 to 2024	<b>\$25.1Mn</b> Average Acquisition Price
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The Indian funding landscape is still in its early stages compared to established ecosystems in the US, China, Netherlands, Taiwan, and Japan

- \$421Mn**  
Electronic Manufacturing Services
- \$148Mn**  
Semiconductor Design and Manufacturing Services
- \$146Mn**  
Analog and Mixed Signal ICs
- \$427Mn**  
Late Stage & Post IPO Rounds



# A Silicon Future:

## India's Rise in the Global Semiconductor Arena

India is no longer just a consumer of semiconductors but is actively shaping up to be a **global hub for chip design, manufacturing, and packaging**, backed by **robust incentives, partnerships, and long-term vision**

### Strengthening Domestic Fab Capabilities

- **\$10Bn incentives** driving domestic semiconductor manufacturing
- **\$18Bn+ investments underway**, incl. **Tata-PSMC's \$11Bn fab** (28-110nm chips)
- Govt covers **up to 70% of fab costs**, attracting global players

### Expanding Design & IP Portfolio

- **20% of global chip design workforce** based in India
- **DLI & C2S programs** supporting domestic chip design
- **25+ firms** approved for semiconductor design incentives
- Push towards **owning chip IP** instead of just design services

### Global Collaborations Driving Growth

- Partnerships with **PSMC (Taiwan), Renesas (Japan), Micron (USA), Stars Micro (Thailand)**.
- **US-India iCET & supply chain MoUs** enabling knowledge transfer.
- India securing global suppliers for **raw materials & equipment**.

### India's Market Potential is Huge

- **Electronics market to hit \$500Bn by FY31**, chip demand **\$109Bn by 2030**
- Targeting **10% of the global semiconductor market** by 2030
- Despite **supply chain & talent gaps**, strong policies + cost benefits = **high investor confidence**.
- Potential to **replicate auto industry success**





# THANK YOU

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